

**South Natomas TMA™  
Board of Directors Meeting  
Wednesday, December 11, 2019  
Meeting Minutes**

**I. Call to Order**

SNTMA President Bill Vanderslice called the meeting to order at approximately 8:01AM on Wednesday, December 11, 2019 in the First Floor Conference Room at 2150 River Plaza Drive in Sacramento, CA. Attending were Eduardo Cavazos, Dennis Deas (by telephone), Jack Haskel, David Pavolko (by telephone), Lupita Ruiz, Bill Vanderslice and SNTMA staff Stephanie Merten and Jason Vitaich.

**II. Approval of Previous Meeting's Minutes**

A motion was made to approve the November 13, 2019 SNTMA Board Meeting Minutes. The motion was moved by Bill Vanderslice, seconded by Eduardo Cavazos. The motion passed unanimously, 5:0\*. (\*Lupita Ruiz not yet present when this vote was taken).

**III. New Business**

A motion was made to approve the 2020 SNTMA budget (See Attachment "A"). The motion was moved by Jack Haskel, seconded by Eduardo Cavazos. The motion passed unanimously, 6:0.

A motion was made to approve the Third Quarter 2019 SNTMA Financials (See Attachment "B"). The motion was moved by Lupita Ruiz, seconded by Eduardo Cavazos. The motion passed unanimously, 6:0.

Executive Director Jason Vitaich delivered the following report:

- 2019 dues collection is going well, overall. Increased levels of communication have been implemented in an effort to collect any and all outstanding dues.

Stephanie Merten delivered the following Membership Report:

- **Commuter Club**
  - Continuing to identify enhancements
- **Campaigns and events promoted through the Commuter Club**
  - 11.18.19 November Breakfast, Programs & Benefits email
- **Programs**
  - 41 Carpool subsidies awarded for the month of November
  - 25 Low Emissions subsidies awarded for the month of November
  - 6 Transit subsidies awarded for the month of November
  - 2 Amtrak subsidies awarded for the month of November
  - 2 Bike Maintenance subsidies awarded for the month of November
  - 1 Residential Car Charging subsidies for the month of November

- Monthly Facebook Contest entry eleven entries/ten people in November
- 141 Fourth Quarter promotional items delivered to trip diary keepers
- 11/20/19 – Member Educational Breakfast at Sierra Health Foundation; Army Corps of engineers regarding Garden Highway closure
  
- **Meetings**
  - 11/14 Caltrans District 3 Meeting – upcoming regional managed lane projects
  
- **Other**
  - Annual Meeting – March 11, 2020 – Keynote Speaker Caltrans – Managed Lanes
  - January 20, 2020 – Member Educational Breakfast – City of Sacramento – EV free parking and infrastructure improvements
  - April 29, 2020 – Second Quarter Member Educational Breakfast
  
- **December Activities**
  - Delivered subsidy checks, Facebook prizes, weekly drawing gift cards
  - End of Year Thank You gifts for property managers and commute coordinators

#### **IV. Adjourn**

The meeting adjourned at approximately 8:33AM. The next SNTMA Board meeting is scheduled for Wednesday, January 8, 2020 at 8:00 AM at 2150 River Plaza Drive, Sacramento, CA.

Respectfully submitted,

Lupita Ruiz  
SNTMA Secretary

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 Profit & Loss Budget Overview  
 January through December 2020

	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan - Dec 20	TOTAL
Ordinary Income/Expense														
Income														
40102 - Tenant Dues	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00	348,000.00	
40103 - Developer Dues	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,198.00	3,174.00	38,000.00	
40105 - SACOG Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
40107 - SACOG Bike Month Reimbursements	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Income	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,174.00	386,000.00	
Gross Profit	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,198.00	32,174.00	370,780.00	
Expense														
Administrative Expenses														
Salaries and Wages														
50100 - Salary - Executive Director	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	6,743.73	80,924.78	
50110 - Bonus - Executive Director	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,000.00	4,000.00	
50120 - Salary - Member Services Mgr	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.49	4,499.54	53,993.93	
50130 - Bonus - Member Services Mgr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	2,000.00	
Total Salaries and Wages	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	11,243.22	17,243.27	140,918.69	
Payroll Expenses														
50200 - Employee Benefits	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	14,400.00	
50225 - Payroll Fees - Staff Resources	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	3,300.00	
50250 - Payroll Taxes	859.58	859.58	859.58	859.58	859.58	859.58	859.58	859.58	859.58	859.58	859.58	859.62	10,315.00	
50425 - 401(k) Match	337.05	337.05	337.05	337.05	337.05	337.05	337.05	337.05	337.05	337.05	337.05	337.05	4,044.90	
50400 - Worker's Compensation Insurance	139.00	139.00	139.00	139.00	139.00	139.00	139.00	139.00	139.00	152.00	152.00	152.00	1,703.00	
Total Payroll Expenses	2,809.63	2,809.63	2,810.63	2,809.63	2,810.63	2,810.63	2,809.63	2,810.63	2,810.63	2,823.63	2,823.63	2,823.67	33,782.90	
Total Administrative Expenses	14,052.85	14,052.85	14,053.85	14,052.85	14,053.85	14,053.85	14,052.85	14,053.85	14,053.85	14,068.85	14,068.85	20,088.94	174,881.29	

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 Profit & Loss Budget Overview  
 January through December 2020

	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan - Dec 20
<b>Operating Expenses</b>													<b>TOTAL</b>
51000 - Automobile Expense	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	50.00	50.00	500.00
51005 - Board Member Gifts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
51010 - Business Tax	0.00	0.00	0.00	0.00	0.00	110.00	0.00	0.00	0.00	0.00	0.00	0.00	110.00
51015 - Depreciation	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
51025 - Dues and Subscriptions	950.00	0.00	0.00	150.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,100.00
51050 - Insurance	0.00	0.00	0.00	0.00	0.00	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	2,500.00
51700 - Meals and Entertainment	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	360.00
51725 - Office Expense	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	2,400.00
51730 - Professional Fees													
53401 - Accounting	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	4,200.00
53403 - Audit	0.00	0.00	0.00	0.00	0.00	3,500.00	0.00	0.00	0.00	0.00	0.00	0.00	3,500.00
53404 - Computer Administration (IT)	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
53405 - Legal	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	600.00
43405 - Bank Service and Finance Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 51730 - Professional Fees</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>4,000.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>9,500.00</b>
51735 - Rent	730.72	730.78	730.80	730.72	730.72	730.72	730.72	730.72	730.72	730.72	730.72	730.72	8,768.76
51750 - Staff Seminars and Travel	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	50.00	50.00	500.00
52300 - Telephone and Utilities	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00	4,800.00
<b>Total Operating Expenses</b>	<b>2,980.72</b>	<b>2,040.78</b>	<b>2,040.80</b>	<b>2,180.72</b>	<b>2,040.72</b>	<b>8,150.72</b>	<b>2,040.72</b>	<b>2,040.72</b>	<b>2,040.72</b>	<b>2,040.72</b>	<b>2,080.72</b>	<b>2,080.72</b>	<b>31,738.76</b>

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 Profit & Loss Budget Overview  
 January through December 2020

	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan - Dec 20
<b>Membership Programs &amp; Outreach</b>													<b>TOTAL</b>
<b>Subsidies</b>													
51200 - Guaranteed Ride Home	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	600.00
51400 - Vanpool Subsidy	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	1,320.00
51450 - Carpool Subsidy	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	33,000.00
<b>51475 - RT Pass Subsidy</b>													
51500 - Transit	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	9,000.00
51501 - Amtrak	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	3,000.00
<b>Total 51500 - Transit</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>12,000.00</b>
55010 - Bike Subsidy - Purchase	0.00	0.00	0.00	14,400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14,400.00
55015 - Bike Subsidy - Maintenance	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	14,400.00
55055 - Capital Improvements Program	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,916.00	1,924.00	23,000.00
55065 - Residential Car Charging Subsidy	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	10,000.00
55067 - Walking Subsidy	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00
55068 - High Efficiency Auto Subsidy	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	15,000.00
55069 - Commuter Bike Subsidy-Purchase	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Subsidies</b>	<b>11,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>23,576.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>9,276.00</b>	<b>8,284.00</b>	<b>134,570.00</b>
<b>Programs</b>													
55005 - Bike Safety Clinics	0.00	0.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	600.00
55008 - Bike Share Program	0.00	3,180.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,180.00
<b>Total Programs</b>	<b>0.00</b>	<b>3,180.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>0.00</b>	<b>3,780.00</b>

SO, NATOMAS TRANSPORTATION MANAGEMENT ASSN. Profit & Loss Budget Overview January through December 2020													
	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan - Dec 20
Outreach													TOTAL
51505 - Property Manager Appreciation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	700.00	700.00
51595 - Marketing and Promotion Mat.	2,135.00	135.00	135.00	2,135.00	135.00	2,135.00	135.00	135.00	135.00	2,135.00	135.00	135.00	8,620.00
52550 - Ice Cream Soc's					485.00	485.00	485.00	485.00					1,940.00
Total 51595 - Marketing and Promotion Mat.	2,135.00	135.00	135.00	2,135.00	620.00	2,620.00	620.00	620.00	135.00	2,135.00	135.00	135.00	11,560.00
51690 - Commuter Club													
51590 - Commuter Club Incentives	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	1,500.00
52541 - CC Website Development	333.00	333.00	333.00	333.00	333.00	333.00	333.00	333.00	333.00	333.00	333.00	337.00	4,000.00
Total 51690 - Commuter Club	458.00	458.00	458.00	458.00	458.00	458.00	458.00	458.00	458.00	458.00	458.00	462.00	5,500.00
51804 - Annual Meeting													
51808 - Annual Member Recognition	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,800.00	1,800.00
51804 - Annual Meeting - Other	0.00	4,400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,400.00
Total 51804 - Annual Meeting	0.00	4,400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,800.00	6,200.00
52400 - Sponsorship	0.00	0.00	0.00	275.00	160.00	0.00	0.00	0.00	1,000.00	0.00	0.00	0.00	1,435.00
55002 - Bike Commute Month	0.00	0.00	1,500.00	0.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00
55003 - Quarterly Educational Lunches	0.00	300.00	0.00	300.00	0.00	0.00	0.00	300.00	0.00	300.00	0.00	0.00	1,200.00
55070 - Facebook Contests and Incentive	610.00	160.00	160.00	160.00	160.00	160.00	160.00	160.00	160.00	160.00	160.00	160.00	2,570.00
Total Outreach	3,203.00	5,453.00	2,253.00	3,328.00	1,898.00	3,238.00	1,238.00	1,538.00	1,753.00	3,053.00	753.00	3,257.00	30,665.00
Total Membership Programs & Outreach	14,479.00	17,909.00	11,629.00	27,104.00	11,274.00	12,814.00	10,614.00	10,914.00	11,029.00	12,329.00	9,029.00	11,541.00	160,465.00
Total Expense	31,522.57	34,002.61	27,723.65	43,347.57	27,368.57	34,818.57	28,707.57	27,008.57	27,123.57	29,438.57	25,156.57	33,668.66	396,885.05
Net Ordinary Income/Expense	643.43	-1,898.61	4,442.35	-11,181.57	4,797.43	-2,652.57	5,458.43	5,157.43	5,042.43	3,728.43	7,009.43	-1,484.66	19,114.95
Other Income/Expense													
Other Income													
40200 - Interest Income	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	1,440.00
Total Other Income	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	1,440.00
Other Expense													

Actual Data

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 Profit & Loss Budget Overview  
 January through December 2020

	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan - Dec 20
56065 - Major Capital Improvements (a)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Other Expense	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	1,440.00
Net Other Income	763.43	-1,716.61	4,962.36	-11,061.57	4,917.43	-2,652.57	5,578.43	5,277.43	5,162.43	3,849.43	7,129.43	-1,374.66	20,564.95
(a)													
CONTINGENT EXPENSES - expenses allocated for programs contingent upon availability of participation to be funded by reserve accounts : RCS \$50,104 (Checking); \$245,129 (Liquid CD) (Balance as of September 30, 2019).													
TOTAL													

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**Statement of Financial Position**  
 As of September 30, 2019

**Substantially All Disclosures Required by GAAP Omitted**

	<u>Sep 30, 19</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
10100 · Checking - River City Bank	44,026.47
10200 · Liquid CD - River City Bank	245,129.91
10400 · PayPal	<u>5,148.38</u>
<b>Total Checking/Savings</b>	294,304.76
<b>Accounts Receivable</b>	
11000 · Accounts Receivable	
11020 · Grant Receivable	16,816.00
11000 · Accounts Receivable - Other	<u>90,145.03</u>
<b>Total 11000 · Accounts Receivable</b>	<u>106,961.03</u>
<b>Total Accounts Receivable</b>	106,961.03
<b>Other Current Assets</b>	
12505 · Employee Cash Advance	25.88
12501 · Prepaid Rent	<u>730.72</u>
<b>Total Other Current Assets</b>	<u>756.60</u>
<b>Total Current Assets</b>	402,022.39
<b>Fixed Assets</b>	
13000 · Furniture and Equipment	6,395.05
13500 · Accumulated Depreciation	<u>-10,342.25</u>
<b>Total Fixed Assets</b>	-3,947.20
<b>Other Assets</b>	
13100 · Website	<u>5,750.00</u>
<b>Total Other Assets</b>	<u>5,750.00</u>
<b>TOTAL ASSETS</b>	<u><u>403,825.19</u></u>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Credit Cards</b>	
20210 · Visa Credit Card	<u>37.95</u>
<b>Total Credit Cards</b>	37.95
<b>Other Current Liabilities</b>	
20300 · Accrued Wages	11,870.24
20400 · Deferred Revenue	80,866.03
2100 · Payroll Liabilities	<u>84.00</u>
<b>Total Other Current Liabilities</b>	<u>92,820.27</u>
<b>Total Current Liabilities</b>	<u>92,858.22</u>
<b>Total Liabilities</b>	92,858.22
<b>Equity</b>	
39000 · Net Assets	251,230.37
<b>Net Income</b>	59,736.60
<b>Total Equity</b>	<u>310,966.97</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<u><u>403,825.19</u></u>

**No assurance is provided on this financial statement.**



**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**SUPPLEMENTAL Statement of Activities**  
 January through September 2019

**Substantially All Disclosures Required by GAAP Omitted**

	Jul - Sep 19	Budget	Jan - Sep 19	YTD Budget	Annual Budget
<b>Ordinary Income/Expense</b>					
<b>Income</b>					
40102 · Tenant Dues	86,266.04	84,999.99	243,754.15	255,000.01	340,000.00
40103 · Developer Dues	0.00	7,695.00	30,789.78	23,085.00	30,780.00
40105 · SACOG Grant	5,000.00	5,000.00	20,000.00	10,000.00	10,000.00
40109 · Sac Metro Air Quality Grants	0.00	0.00	0.00	0.00	0.00
<b>Total Income</b>	<u>91,266.04</u>	<u>97,694.99</u>	<u>294,543.93</u>	<u>288,085.01</u>	<u>380,780.00</u>
<b>Gross Profit</b>	91,266.04	97,694.99	294,543.93	288,085.01	380,780.00
<b>Expense</b>					
<b>Administrative Expenses</b>					
<b>Salaries and Wages</b>					
50100 · Salary - Executive Director	21,787.50	20,231.19	62,174.30	60,693.57	80,924.76
50110 · Bonus - Executive Director	0.00	0.00	0.00	0.00	4,000.00
50120 · Salary - Member Services Mgr	14,509.95	13,498.47	41,410.55	40,495.41	53,993.93
50130 · Bonus - Member Services Mgr	0.00	0.00	0.00	0.00	2,000.00
<b>Total Salaries and Wages</b>	<u>36,297.45</u>	<u>33,729.66</u>	<u>103,584.85</u>	<u>101,188.98</u>	<u>140,918.69</u>
<b>Payroll Expenses</b>					
50300 · Employee Benefits	3,500.36	3,600.00	11,713.43	10,800.00	14,400.00
50325 · Payroll Fees - Staff Resources	472.14	825.00	1,514.83	2,475.00	3,300.00
50350 · Payroll Taxes	2,774.10	2,578.74	8,473.28	7,736.22	10,315.00
50400 · Worker's Compensation Insurance	315.30	416.00	784.80	1,247.00	1,703.00
50425 · 401(k) Match	1,088.85	1,011.15	3,107.34	3,033.45	4,044.60
<b>Total Payroll Expenses</b>	<u>8,150.75</u>	<u>8,430.89</u>	<u>25,593.68</u>	<u>25,291.67</u>	<u>33,762.60</u>
<b>Total Administrative Expenses</b>	<u>44,448.20</u>	<u>42,160.55</u>	<u>129,178.53</u>	<u>126,480.65</u>	<u>174,681.29</u>
<b>Operating Expenses</b>					

No assurance is provided on this financial statement.

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**SUPPLEMENTAL Statement of Activities**  
 January through September 2019

Substantially All Disclosures Required by GAAP Omitted

Ordinary Income/Expense	Jul - Sep 19	Budget	Jan - Sep 19	YTD Budget	Annual Budget
51000 · Automobile Expense	0.00	120.00	0.00	360.00	500.00
51010 · Business Tax	0.00	0.00	0.00	110.00	110.00
51015 · Depreciation	488.76	90.00	1,466.28	270.00	360.00
51025 · Dues and Subscriptions	299.00	0.00	489.00	1,100.00	1,100.00
51050 · Insurance	1,105.00	0.00	2,431.00	2,100.00	2,100.00
51700 · Meals and Entertainment	82.85	75.00	254.78	225.00	300.00
51725 · Office Expense	673.83	600.00	1,915.99	1,800.00	2,400.00
51730 · Professional Fees					
53401 · Accounting	850.00	1,050.00	2,495.00	3,150.00	4,200.00
53403 · Audit	0.00	0.00	0.00	7,000.00	7,000.00
53404 · Computer Administration (IT)	0.00	300.00	1,285.52	900.00	1,200.00
53405 · Legal	396.68	150.00	1,303.35	450.00	600.00
43406 · Bank Service and Finance Fees	6.30	0.00	226.18	0.00	0.00
Total 51730 · Professional Fees	1,252.98	1,500.00	5,310.05	11,500.00	13,000.00
51735 · Rent	2,192.16	2,235.00	6,576.48	6,648.00	8,883.00
51750 · Staff Seminars and Travel	20.16	120.00	43.99	360.00	500.00
52300 · Telephone and Utilities	1,185.78	1,200.00	3,163.76	3,600.00	4,800.00
Total Operating Expenses	7,300.52	5,940.00	21,551.33	28,073.00	34,053.00
Membership Programs & Outreach Subsidies					
51200 · Guaranteed Ride Home	0.00	150.00	62.48	450.00	600.00

No assurance is provided on this financial statement.

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**SUPPLEMENTAL Statement of Activities**  
 January through September 2019

**Substantially All Disclosures Required by GAAP Omitted**

	Ordinary Income/Expense				
	Jul - Sep 19	Budget	Jan - Sep 19	YTD Budget	Annual Budget
51400 · Vanpool Subsidy	0.00	330.00	0.00	990.00	1,320.00
51450 · Carpool Subsidy	6,850.00	8,250.00	20,150.00	24,750.00	33,000.00
51475 · RT Pass Subsidy	0.00		150.00		
51500 · Transit					
51501 · Amtrak	325.00	750.00	1,125.00	2,250.00	3,000.00
51500 · Transit - Other	1,650.00	2,250.00	5,400.00	6,750.00	9,000.00
Total 51500 · Transit	1,975.00	3,000.00	6,525.00	9,000.00	12,000.00
56010 · Bike Subsidy - Purchase	-720.00	0.00	13,680.00	16,250.00	16,250.00
56015 · Bike Subsidy - Maintenance	2,000.00	3,600.00	5,600.00	10,800.00	14,400.00
56055 · Capital Improvements Program	0.00	7,500.00	0.00	22,500.00	30,000.00
56066 · Residential Car Charging Subsidy	2,000.00	3,000.00	6,072.16	9,000.00	10,000.00
56067 · Walking Subsidy	500.00	0.00	1,675.00	0.00	2,000.00
56068 · High Efficiency Auto Subsidy	3,950.00	3,750.00	11,200.00	11,250.00	15,000.00
Total Subsidies	16,555.00	29,580.00	65,114.64	104,990.00	134,570.00
Programs					
56005 · Bike Safety Clinics	0.00	200.00	200.00	600.00	600.00
56008 · Bike Share Program	1,032.20	0.00	2,300.61	3,750.00	3,750.00
Total Programs	1,032.20	200.00	2,500.61	4,350.00	4,350.00
Outreach					
51505 · Property Manager Appreciation	0.00	0.00	0.00	0.00	700.00

No assurance is provided on this financial statement.

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
SUPPLEMENTAL Statement of Activities  
January through September 2019**

Substantially All Disclosures Required by GAAP Omitted

	Jul - Sep 19	Budget	Jan - Sep 19	YTD Budget	Annual Budget
<b>Ordinary Income/Expense</b>					
51595 - Marketing and Promotion Mat.					
52550 - Ice Cream Socials	1,200.55	970.00	1,621.10	1,940.00	1,940.00
51595 - Marketing and Promotion Mat. - Other	1,614.73	405.00	5,693.99	7,215.00	9,620.00
<b>Total 51595 - Marketing and Promotion Mat.</b>	<b>2,815.28</b>	<b>1,375.00</b>	<b>7,215.09</b>	<b>9,155.00</b>	<b>11,560.00</b>
51600 - Commuter Club					
51590 - Commuter Club Incentives	387.99	375.00	968.09	1,125.00	1,500.00
52541 - CC Website Development	0.00	498.00	0.00	1,494.00	2,000.00
51600 - Commuter Club - Other	0.00	0.00	1,582.04	0.00	0.00
<b>Total 51600 - Commuter Club</b>	<b>387.99</b>	<b>873.00</b>	<b>2,550.13</b>	<b>2,619.00</b>	<b>3,500.00</b>
51804 - Annual Meeting					
51808 - Annual Member Recognition	0.00	0.00	1,460.00	0.00	4,000.00
51804 - Annual Meeting - Other	0.00	0.00	2,845.70	0.00	4,000.00
<b>Total 51804 - Annual Meeting</b>	<b>0.00</b>	<b>0.00</b>	<b>4,305.70</b>	<b>0.00</b>	<b>4,000.00</b>
52400 - Sponsorship	0.00	1,000.00	0.00	1,435.00	1,435.00
56002 - Bike Commute Month	0.00	0.00	411.32	2,000.00	2,000.00
56003 - Quarterly Educational Lunches	266.24	300.00	813.26	900.00	1,200.00
56070 - Facebook Contests and Incentive	436.00	480.00	1,606.00	1,890.00	2,370.00
<b>Total Outreach</b>	<b>3,904.51</b>	<b>4,028.00</b>	<b>16,901.50</b>	<b>17,999.00</b>	<b>26,765.00</b>
<b>Total Membership Programs &amp; Outreach</b>	<b>21,491.71</b>	<b>33,808.00</b>	<b>84,516.75</b>	<b>127,339.00</b>	<b>165,685.00</b>
<b>Total Expense</b>	<b>73,240.43</b>	<b>81,908.55</b>	<b>235,346.61</b>	<b>281,892.65</b>	<b>374,419.29</b>
<b>Net Ordinary Income</b>	<b>18,025.61</b>	<b>15,786.44</b>	<b>59,197.32</b>	<b>6,192.36</b>	<b>6,360.71</b>
<b>Other Income/Expense</b>					

No assurance is provided on this financial statement.

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 SUPPLEMENTAL Statement of Activities  
 January through September 2019**

Substantially All Disclosures Required by GAAP Omitted

	Jul - Sep 19	Budget	Jan - Sep 19	YTD Budget	Annual Budget
Ordinary Income/Expense					
Other Income					
40200 - Interest Income	211.66	360.00	539.28	1,080.00	1,440.00
Total Other Income	211.66	360.00	539.28	1,080.00	1,440.00
Net Other Income	211.66	360.00	539.28	1,080.00	1,440.00
Net Income	18,237.27	16,146.44	69,736.60	7,272.36	7,800.71

No assurance is provided on this financial statement.

SO, NATOMAS TRANSPORTATION MANAGEMENT ASSN.  
 Quarterly Investment Policy Report  
 As of September 30, 2019

Account	Total	Investment Type	Investment Return (APR)	Maturity Date
<b>Business Banking Account</b>				
Cash in River City Checking	\$ 44,026.47	Cash/Cash Eqv	0.0%	NA
<b>Business Banking Account SubTotal</b>	<b>\$ 44,026.47</b>			
<b>Business Checking Account</b>				
Cash in PayPal	\$ 5,148.38	Cash/Cash Eqv	0.0%	NA
<b>Business Checking Account SubTotal</b>	<b>\$ 5,148.38</b>			
<b>Operating Reserve Account</b>				
River City Bank Liquid CD	\$ 245,129.91	Cash/Cash Eqv	0.31%	Monthly
<b>Operating Reserve Account SubTotal</b>	<b>\$ 245,129.91</b>			
<b>Capital Investment Account</b>				
Change in Investment Value	\$ -			
<b>Capital Investment Account SubTotal</b>	<b>\$ -</b>			
<b>Grand Total</b>	<b>\$ 294,304.76</b>			

Average Monthly Revenue Estimate \$ -  
 Average Monthly Expense Estimate \$ 30,000.00

Account	Total (\$)	Cash Flow Guidelines			
		Months Available	Minimum	Target	Maximum
Business Banking Account	\$ 44,026	1.5	2	3	4
Business Checking Account	\$ 5,148	0.2			
Operating Reserve Account	\$ 245,130	8.2	4	9	12
Capital Investment Account	\$ -	0.0	0	3	6
<b>Total</b>	<b>\$ 294,305</b>				

Account	Total (\$)	Asset Allocation Guidelines			
		Percentage	Minimum	Target	Maximum
Cash/Cash Equivalent	\$ 294,305	100%	50%	75%	100%
Fixed Income	\$ -	0%	0%	25%	40%
Equity	\$ -	0%	0%	0%	10%
<b>Total</b>	<b>\$ 294,305</b>				

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**A/R Aging Summary**  
 As of September 30, 2019

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
Accounting Principals, Inc.	0.00	0.00	0.00	0.00	609.30	609.30
American Funds-c	0.00	0.00	0.00	0.00	0.00	0.00
American Income Life Insurance Company	0.00	0.00	0.00	0.00	450.00	450.00
Anixter	0.00	0.00	0.00	0.00	900.00	900.00
CA Office of Systems Integration	0.00	0.00	0.00	0.00	1,344.75	1,344.75
CA OSI	0.00	0.00	0.00	0.00	4,013.70	4,013.70
CA OSI 300	0.00	0.00	0.00	0.00	4,205.40	4,205.40
CalHEERS	0.00	0.00	0.00	0.00	0.00	0.00
California Human Development	0.00	0.00	0.00	0.00	2,443.20	2,443.20
California Urban Partnerships	0.00	0.00	0.00	0.00	900.00	900.00
Californians For Quality Early Learning	0.00	0.00	0.00	0.00	1,875.00	1,875.00
Carlson, Barbee & Gibson (CB & G)	0.00	0.00	0.00	0.00	225.00	225.00
Carol Nygard & Associates	0.00	0.00	0.00	0.00	-237.90	-237.90
CGL	0.00	0.00	0.00	0.00	1,054.35	1,054.35
CH Robinson	0.00	0.00	0.00	0.00	450.00	450.00
City of Sacramento	-5,000.00	0.00	0.00	0.00	5,000.00	0.00
Comcast	0.00	0.00	0.00	0.00	7,620.80	7,620.80
Community Health Charities of CA	0.00	0.00	0.00	0.00	900.00	900.00
Dan Lafontaine	0.00	0.00	0.00	0.00	0.00	0.00
Dan Parrish Insurance Services	0.00	0.00	0.00	0.00	450.00	450.00
Dept. of Food & Agriculture, State of CA	0.00	0.00	0.00	0.00	0.28	0.28
EKI Environment & Water, Inc.	0.00	0.00	0.00	0.00	450.00	450.00
Evergreen Company	0.00	0.00	0.00	0.00	450.00	450.00
Farmer's Rice Cooperative	0.00	0.00	0.00	0.00	2,250.00	2,250.00
FOODSCO #355	0.00	0.00	0.00	0.00	8,764.50	8,764.50
Gallagher Bassett Services, Inc.	0.00	0.00	0.00	0.00	2,110.80	2,110.80
Global Options, Inc.	0.00	0.00	0.00	0.00	900.00	900.00
HDR	0.00	0.00	0.00	0.00	-426.45	-426.45
Honeywell International	0.00	0.00	0.00	0.00	997.05	997.05
Integra	0.00	0.00	0.00	0.00	990.60	990.60
Integrated Charts, Inc.	0.00	0.00	0.00	0.00	450.00	450.00
Johanson & Associates	0.00	0.00	0.00	0.00	0.00	0.00
Lewis, Brisbois, Bisgaard & Smith, LLP	0.00	0.00	0.00	0.00	4,116.30	4,116.30
LicenseLogix	0.00	0.00	0.00	0.00	450.00	450.00
March of Dimes	0.00	0.00	0.00	0.00	450.00	450.00
MOA Deposition Reporters	0.00	0.00	0.00	0.00	687.90	687.90
Morse, Geisler, Callister & Karlin, LLP	0.00	0.00	0.00	0.00	450.00	450.00
Mott MacDonald	0.00	0.00	0.00	0.00	735.00	735.00
NCS Pearson, Inc.	0.00	0.00	0.00	0.00	545.70	545.70
New Horizons Computer	0.00	0.00	0.00	0.00	2,361.32	2,361.32
Office of Systems Integration (OSI)	0.00	0.00	0.00	0.00	1,580.40	1,580.40
Passport Health Communications	0.00	0.00	0.00	0.00	0.00	0.00
PG & E	0.00	0.00	0.00	0.00	8,893.05	8,893.05
PG & E Natomas Park	0.00	0.00	0.00	0.00	1,250.00	1,250.00
Quorum Technologies	0.00	0.00	0.00	0.00	900.00	900.00
Rand Worldwide	0.00	0.00	0.00	0.00	450.00	450.00
Ratto Law Firm	0.00	0.00	0.00	0.00	500.20	500.20
Sac Region Comm To End Homelessness	0.00	0.00	0.00	0.00	1,875.00	1,875.00
Sacramento Area Council Govts	0.00	0.00	5,000.00	0.00	15,225.28	20,225.28
Sacramento Metropolitan Air Quality	0.00	0.00	0.00	0.00	-500.00	-500.00
SMAQMD	5,000.00	0.00	0.00	0.00	0.00	5,000.00
Sutter 2450 NP Drive	0.00	5,400.00	0.00	0.00	0.00	5,400.00
Sutter Suite 150	0.00	0.00	0.00	0.00	4,199.70	4,199.70
Target Excellence	0.00	0.00	0.00	0.00	450.00	450.00
Thanh T. Foxx, Inc.	0.00	0.00	0.00	0.00	450.00	450.00
Vine Solutions, Inc.	0.00	0.00	0.00	0.00	450.00	450.00
Wilney & O'Reilly	0.00	0.00	0.00	0.00	450.00	450.00
XEROX	0.00	0.00	0.00	0.00	1,000.80	1,000.80
<b>TOTAL</b>	<b>0.00</b>	<b>5,400.00</b>	<b>5,000.00</b>	<b>0.00</b>	<b>96,561.03</b>	<b>106,961.03</b>

**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**A/R Aging Detail**  
 As of September 30, 2019

	Type	Date	Num	Name	Terms	Due Date	Aging	Open Balance
Current	General Journal	09/30/2019	PB062016-28	SMAQMD				5,000.00
	General Journal	09/30/2019	PB062016-29	City of Sacramento				-5,000.00
Total Current								0.00
<b>1 - 30</b>								
	Invoice	09/24/2019	1748	Sutter 2480 NP Drive	Due Upon Receipt	09/24/2019	6	5,400.00
Total 1 - 30								5,400.00
<b>31 - 60</b>								
	Invoice	08/15/2019	1747	Sacramento Area Council Govts	Due Upon Receipt	08/15/2019	46	5,000.00
Total 31 - 60								5,000.00
<b>61 - 90</b>								
Total 61 - 90								
<b>&gt; 90</b>								
	Invoice	01/01/2010	105	Johanson & Associates	Due Upon Receipt	01/01/2010	3,559	350.00
	Invoice	01/01/2015	839	PG & E Natomas Park		01/01/2015	1,733	350.00
	General Journal	03/31/2015	PB0315-05	American Funds-c				940.16
	General Journal	04/01/2015	PB0415-01	American Funds-c				-940.16
	Invoice	05/06/2015	900	Californians For Quality Early Learning	Due Upon Receipt	05/06/2015	1,608	175.00
	Invoice	05/06/2015	901	Sac Region Comm To End Homelessness	Due Upon Receipt	05/06/2015	1,608	175.00
	Invoice	01/01/2016	941	California Human Development	Due Upon Receipt	01/01/2016	1,368	610.80
	Invoice	01/01/2016	962	Comcast	Due Upon Receipt	01/01/2016	1,368	1,385.60
	Invoice	01/01/2016	966	Californians For Quality Early Learning	Due Upon Receipt	01/01/2016	1,368	350.00
	Invoice	01/01/2016	1032	New Horizons Computer	Due Upon Receipt	01/01/2016	1,368	592.97
	Invoice	01/01/2016	1068	Sac Region Comm To End Homelessness	Due Upon Receipt	01/01/2016	1,368	350.00
	Invoice	01/01/2016	1090	Thanh T. Foux, Inc.	Due Upon Receipt	01/01/2016	1,368	350.00
	Credit Memo	07/13/2016	1114	Ratto Law Firm		07/13/2016	1,174	-87.50
	Payment	10/14/2016	1102251490	Sacramento Area Council Govts				-14,460.87
	Invoice	01/02/2017	1153	California Human Development	Due Upon Receipt	01/02/2017	1,001	916.20
	Invoice	01/02/2017	1156	Californians For Quality Early Learning	Due Upon Receipt	01/02/2017	1,001	450.00
	Invoice	01/02/2017	1173	Comcast	Due Upon Receipt	01/02/2017	1,001	2,078.40
	Invoice	01/02/2017	1271	Sac Region Comm To End Homelessness	Due Upon Receipt	01/02/2017	1,001	450.00
	Invoice	01/02/2017	1280	Sutter Suite 150	Due Upon Receipt	01/02/2017	1,001	2,099.85
	Payment	01/27/2017	1079050	Passport Health Communications				-2,054.70
	Payment	02/28/2017	1102324419	Sacramento Area Council Govts				-14,874.00
	General Journal	03/31/2017	PB062016-2	Passport Health Communications				2,054.70
	Invoice	07/19/2017	1312	Dept. of Food & Agriculture, State of CA	Due Upon Receipt	07/19/2017	803	0.28
	General Journal	12/31/2017	PB0316-15	Sacramento Area Council Govts				12,744.15
	General Journal	12/31/2017	PB062016-13	Sacramento Area Council Govts				16,816.00
	Invoice	01/02/2018	1327	American Income Life Insurance Company	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1329	Anixter	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1357	California Urban Partnerships	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1358	Californians For Quality Early Learning	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1376	Comcast	Due Upon Receipt	01/02/2018	636	2,078.40
	Invoice	01/02/2018	1378	Community Health Charities of CA	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1381	Dan Parrish Insurance Services	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1399	Gallagher Bassett Services, Inc.	Due Upon Receipt	01/02/2018	636	1,055.40
	Invoice	01/02/2018	1401	Global Options, Inc.	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1448	New Horizons Computer	Due Upon Receipt	01/02/2018	636	1,768.35
	Invoice	01/02/2018	1451	Office of Systems Integration (OSI)	Due Upon Receipt	01/02/2018	636	790.20
	Invoice	01/02/2018	1462	PG & E	Due Upon Receipt	01/02/2018	636	3,607.65
	Invoice	01/02/2018	1463	PG & E Natomas Park	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1466	Quorum Technologies	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1473	Sac Region Comm To End Homelessness	Due Upon Receipt	01/02/2018	636	450.00
	Invoice	01/02/2018	1488	Sutter Suite 150	Due Upon Receipt	01/02/2018	636	2,099.85
	Invoice	01/02/2018	1507	Vine Solutions, Inc.	Due Upon Receipt	01/02/2018	636	450.00
	Payment	01/24/2018		CalHEERS				-6,923.85
	Invoice	03/31/2018	1513	CalHEERS	Due Upon Receipt	03/31/2018	548	6,923.85
	Credit Memo	03/31/2018	1522	Johanson & Associates		03/31/2018	548	-350.00
	General Journal	07/31/2018	PB062016-14	Thanh T. Foux, Inc.				-350.00
	Payment	08/07/2018	1103019409	Sacramento Metropolitan Air Quality				-500.00
	Payment	11/02/2018	003530244	Dan Lafontaine				-919.45
	General Journal	11/02/2018	PB062016-13	Dan Lafontaine				919.45
	Invoice	01/02/2019	1532	Accounting Principals, Inc.	Due Upon Receipt	01/02/2019	271	609.30
	Invoice	01/02/2019	1535	Agape Villages	Due Upon Receipt	01/02/2019	271	450.00



**SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN.**  
**A/R Aging Detail**  
 As of September 30, 2019

Invoice	01/02/2019	1541	Anixter	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1562	CA Office of Systems Integration	Due Upon Receipt	01/02/2019	271	1,344.75
Invoice	01/02/2019	1583	CA OSI	Due Upon Receipt	01/02/2019	271	4,013.70
Invoice	01/02/2019	1564	CA OSI 300	Due Upon Receipt	01/02/2019	271	4,205.40
Invoice	01/02/2019	1572	California Urban Partnerships	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1573	Californians For Quality Early Learning	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1581	CGL	Due Upon Receipt	01/02/2019	271	1,054.35
Invoice	01/02/2019	1582	CH Robinson		01/02/2019	271	450.00
Invoice	01/02/2019	1588	City of Sacramento	Due Upon Receipt	01/02/2019	271	5,000.00
Invoice	01/02/2019	1589	Comcast	Due Upon Receipt	01/02/2019	271	2,078.40
Invoice	01/02/2019	1591	Community Health Charities of CA	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1602	EKI Environment & Water, Inc.	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1606	Farmer's Rice Cooperative	Due Upon Receipt	01/02/2019	271	2,250.00
Invoice	01/02/2019	1610-A	FOODSCO #355	Due Upon Receipt	01/02/2019	271	8,764.50
Invoice	01/02/2019	1612	Gallagher Bassett Services, Inc.	Due Upon Receipt	01/02/2019	271	1,055.40
Invoice	01/02/2019	1614	Global Options, Inc.	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1626	Honeywell International	Due Upon Receipt	01/02/2019	271	997.05
Invoice	01/02/2019	1632	Integrated Charts, Inc.	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1638	Evergreen Company	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1648	Lewis, Brisbois, Bisgaard & Smith, LLP	Due Upon Receipt	01/02/2019	271	4,116.30
Invoice	01/02/2019	1649	LicenseLogix	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1655	March of Dimes	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1658	MOA Deposition Reporters	Due Upon Receipt	01/02/2019	271	687.90
Invoice	01/02/2019	1659	Morse, Geisler, Callister & Karlin, LLP	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1662	Mott MacDonald	Due Upon Receipt	01/02/2019	271	735.00
Invoice	01/02/2019	1664	NCS Pearson, Inc.	Due Upon Receipt	01/02/2019	271	545.70
Invoice	01/02/2019	1668	Office of Systems Integration (OSI)	Due Upon Receipt	01/02/2019	271	790.20
Invoice	01/02/2019	1679	PG & E	Due Upon Receipt	01/02/2019	271	5,285.40
Invoice	01/02/2019	1680	PG & E Natomas Park	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1684	Quorum Technologies	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1685	Rand Worldwide	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1686	Ratto Law Firm	Due Upon Receipt	01/02/2019	271	587.70
Invoice	01/02/2019	1694	Sac Region Comm To End Homelessness	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1713	Target Excellence	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1714	Thanh T. Foxx, Inc.	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1725	Wilney & O'Reilly	Due Upon Receipt	01/02/2019	271	450.00
Invoice	01/02/2019	1728	XEROX	Due Upon Receipt	01/02/2019	271	1,000.80
Payment	01/02/2019	3488	Carol Nygard & Associates				-237.90
Invoice	01/04/2019	1735	California Human Development	Due Upon Receipt	01/04/2019	269	916.20
Invoice	01/08/2019	1733	Integra	Due Upon Receipt	01/08/2019	265	990.60
Payment	03/27/2019	183587	HDR				-426.45
Invoice	05/15/2019	1736	Carlson, Barbee & Gibson (CB &G)	Due Upon Receipt	05/15/2019	138	225.00
Invoice	05/16/2019	1742	Sacramento Area Council Govts	Due Upon Receipt	05/16/2019	137	5,000.00
Invoice	05/16/2019	1743	Sacramento Area Council Govts	Due Upon Receipt	05/16/2019	137	5,000.00
Invoice	05/16/2019	1744	Sacramento Area Council Govts	Due Upon Receipt	05/16/2019	137	5,000.00

Total > 90

**TOTAL**

96,561.03  
**106,961.03**